

**THE 2017 COMPREHENSIVE  
ECONOMIC DEVELOPMENT  
STRATEGY (CEDs)**

**OF THE**

**ASSOCIATION OF SOUTH CENTRAL  
OKLAHOMA GOVERNMENTS  
(ASCOG)**

**Adopted by the ASCOG Executive Committee**

**Adopted June 15, 2017**

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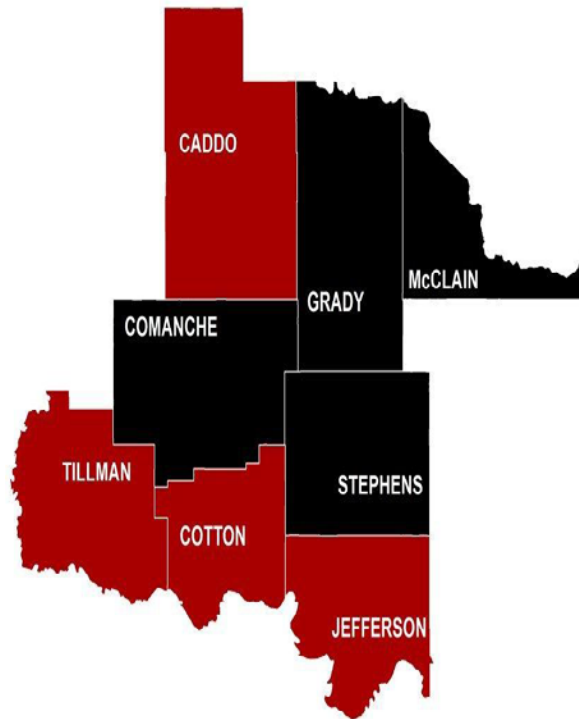
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**THE COMPREHENSIVE ECONOMIC DEVELOPMENT STRATEGY (CEDs)  
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## EXECUTIVE SUMMARY

The Association of South Central Oklahoma Governments (ASCOG), an Economic Development District (EDD) through the US Department of Commerce, Economic Development Administration, concentrates its efforts on fostering economic progress in eight counties – Caddo, Comanche, Cotton, Grady, Jefferson, McClain, Stephens and Tillman. Population changes in the district reflect that the poorest counties have fewer residents in the 2010 Census than in the 2000 Census while the more urban counties and those that about the Oklahoma City area have shown significant growth (see map below). The area experienced an overall population growth of 22,507 people. Much of that growth is due to increases in personnel at Fort Sill (Comanche County) due to BRAC and changes in missions. These population shifts continue in the same direction according to the most recent data available.



### POPULATION CHANGES

Caddo	Decreased	1.8% (-550)
Comanche	Increased	7.9% (+9,102)
Cotton	Decreased	6.4% (-421)
Grady	Increased	15.2% (+6,915)
Jefferson	Decreased	5.1% (-346)
McClain	Increased	24.4% (6,766)
Stephens	Increased	4.1% (+1,866)
Tillman	Decreased	13.9% (1,295)

The Comprehensive Economic Development Strategy (CEDS) plan for ASCOG focuses on identifying the potential projects for adding or retaining jobs, their probable location and the communities that serve as the economic engines for their region. The strategy is quite simple – maximize efforts for economic development by recognizing the communities that have the capacity and resources for potential added economic growth. These capacities and resources consist of such things as the wherewithal to provide required matching project funds, existing infrastructure or the ability to ensure installation in a relatively short period of time, reliable/ available workforce, existing high speed internet, visionary projects that will take the area into future realizations, etc. With the nation’s economy still struggling to stabilize, private investment is difficult to locate for even the largest communities. Difficulty identifying local funds or private investment is tremendously more difficult; hence, the focus of doable projects without leaving out visionary projects that are in their infancy.

The following descriptions for each of the economic drivers do not include commentary regarding large employers common to all eight counties such as schools from Pre-K through 12<sup>th</sup> grade, federal, state and local governments, medical professions, retail sales and service agencies. The entire area is primarily non-union and prime settings for business development with inexpensive land and utilities readily available.

## **ASCOG CEDS FY 2016 ACTIVITIES**

### **1. Activities to support community growth and development.**

ASCOG provides the human resources and expertise within the Economic Development District those rural communities within the district lack to compete for economic development opportunities. Several EDA projects have received funding within Lawton, Duncan, and Chickasha who have the staff and expertise to serve these communities. ASCOG has played an important role in assisting these communities as needed in gathering information and providing input to aid as required to receive such funding. ASCOG’s real forte is working with the smaller communities to bring opportunities to a successful conclusion. The Fort Sill Industrial Park at Elgin, Oklahoma, (2010) (population 2,156) is a prime example where BAE Systems established a small operation that is scheduled to grow significantly. Delaware Nation Green Tech Building located in the City Anadarko (population 6,380) this is the site of the old carpet mill that has been vacant for several years. In September 2013, the Delaware Nation received a \$950,000 EDA grant to rehabilitate the railroad spur and renovation of the building. The Delaware Nation has invested several million dollars already in this project and has attracted some employers to the area contingent upon getting the spur rehabilitated. Even as progress continues the renovation, Unami, a lighting component company, has held a grand opening to announce it is now manufacturing the fixtures and hope to expand its workforce to around 18 people. Also, Gabriel Shocks and Struts who invented the original automotive shock absorber is using the Green Tech facility as a major warehouse and distribution center which employees 30 or more workers. Cameron University Duncan Campus applied for an EDA grant and has been informed that its application has been selected through EDA’s competitive process and awarded \$850,000.00 and a total project cost of \$2,252,468.44.

Duncan Area Economic Development Foundation is proposing to build a new business incubator at the cost of \$3,950,000.00. The funds will come from a partnership between DAEDF, City of Duncan and EDA. This project will benefit new start-up companies and help the companies already in existence. The proposed location of the incubator will be adjacent to the Red River Technology Center and Cameron University. The location will make for a great partnership for both the entrepreneurs and students.

## **2. Activities to support business growth and productive improvement.**

These past few years the ASCOG area has been adversely affected due to companies out sourcing or moving to foreign countries. Much of the area depends on oil-related businesses. When demand is down the major employers as well as their related suppliers are forced to downsize.

ASCOG is involved in several developmental projects intended to support growth and productivity improvement. ASCOG continues to provide community support for zoning issues, ordinances and annexations to ensure that the impact will be positive in nature. Additionally, the BAE, Inc. has increased its activity levels at the Fort Sill Industrial Park in Elgin. Additionally, Elgin Door and Plywood has completed its building in the same industrial park. This business is a branch of Norman Door and Plywood, which has been providing related supplies to the area for some time from their Norman location. The new location will continue to provide but will be more conducive with faster responses to area demands. ASCOG will continue to assist in efforts to attract new industry to this unique park.

As mentioned earlier ASCOG was involved in helping Cameron University Duncan Campus to secure an EDA grant that will generate an estimated 20 new jobs and is estimated to retain 832 jobs with a private investment of \$5,400,000.00.

## **3. Activities to develop state, regional or community capacity to attract business investments and job creation.**

ASCOG staff has continued to focus on regional and community capacities to attract business investment and job creation. Activities including planning joint ventures for water line and sewer development intended to lure businesses and residents to several rural communities. Long-range planning includes reviews of utility rate structures, GPS mapping, 911 mapping, CIP Inventories, etc. to determine the exact needs and funding opportunities required to entice business investments and developments. Several communities have adjusted their utility rate structures with the assistance of ASCOG staff. The adjustments were necessary for the communities to be able to address developing and existing infrastructure needs.

ASCOG is a leader and participant in the Center for Emerging Technology and Entrepreneurial Studies (CETES) located at Cameron University. CETES serves as a technology business incubator and is involved in area economic development. ASCOG is also a key participant in the Southwest Oklahoma Impact Coalition (SOIC). SOIC focuses on maximizing economic development in the southwest quadrant of Oklahoma. SOIC has several participating agencies including all five (5) universities and all six (6) of the technology centers within the SW quadrant of Oklahoma.

In the spirit of regionalism, the Oklahoma Department of Transportation entered an agreement with the Oklahoma Association of Regional Councils of Government (OARC) to oversee development of the regional transportation planning process and the regional public participation process in the non-metropolitan areas of the state.

In Federal Fiscal Year 2016, through collaborative effort involving the Southwest Oklahoma Development Authority (SWODA), the Association of South Central Oklahoma Governments (ASCOG) and the Oklahoma Department of Transportation a transportation planning pilot project comprising sixteen (16) counties was organized. This project initiated by SWODA and ASCOG became the Southwest Oklahoma Regional Transportation Planning Organization (SORTPO).

ASCOG is serving as the sponsor for the Lawton-Fort Sill Regional Joint Land Use Study (JLUS), in partnership with Fort Sill and representatives from; the City of Lawton, Oklahoma; the City of Elgin, Oklahoma; the Town of Fletcher, Oklahoma; the Town of Sterling, Oklahoma; the Town of Medicine Park, Oklahoma; the City of Cache, Oklahoma; the City of Geronimo, Oklahoma; and the Town of Indianola, Oklahoma; as well as Comanche County, Oklahoma; Jackson County, Oklahoma; and Kiowa County, Oklahoma. It will also include stakeholder participation from Sheppard AFB, Texas; Tinker AFB, Oklahoma; Altus, Oklahoma; and the City of Frederick, Oklahoma, due to their training missions on Fort Sill. The JLUS represents a community-driven planning process among Fort Sill and the surrounding communities to promote compatible civilian development in support of military readiness and defense capacities; protect public health, safety, welfare, and quality of life; promote the economic viability of the communities; and foster continued communication among Fort Sill and the surrounding communities to address compatibility issues.

### **ECONOMIC ENGINE #1 – Lawton-Fort Sill in Comanche County**

By far, the area with the greatest potential for economic growth is the Lawton-Fort Sill area in Comanche County. Lawton is the largest community in ASCOG’s area and Fort Sill is easily the largest employer in ASCOG’s area. Military and civilian personnel working at the military installation reside in all of ASCOG’s eight counties as well as some in other EDD areas. Lawton’s McMahon Auditorium hosts numerous entertainment and fine arts activities annually. The Great Plains Museum offers many cultural and historic related activities. Lawton-Fort Sill is also home to Goodyear’s largest tire manufacturing plant in North America. Other major, non-government employers in the city or county include Republic Paper, Bar-S, Temple-Inland, Standley, Northrup-Grumman, Raytheon, Built Better Enterprise and Silverline Plastics. Lawton also offers many educational and training opportunities with Cameron University’s main campus located there as well as the Great Plains Technology Center. Cameron offers college degrees including several master level programs. Fort Sill also offers additional college courses and degrees from the University of Oklahoma, Cameron University, Wayland Baptist University, Columbia College and Upper Iowa University. Lawton also has two major hospitals: Comanche County Memorial Hospital and Southwestern Regional Hospital, as well as numerous clinics. The Lawton Regional Airport provides flight services primarily between Lawton and DFW on American Eagle.

### **ECONOMIC DEVELOPMENT PROJECTS RANKED BY PROBABILITY FOR REALITY**

- Lawton Downtown Revitalization – 2<sup>nd</sup> Street, Hotel/Conference Center, Major Shopping Center. New road construction for 2<sup>nd</sup> Street from C Avenue to Ferris Avenue has been completed. Construction of retail stores and the hotel/conference center will be open in the first quarter of 2014. The new conference center and shopping mall will undoubtedly bring additional economic development to the downtown Lawton area. Probability for Development (PFD): Excellent – Almost complete.
- 82<sup>nd</sup> Street Retail Park in Lawton – Several new retail stores and restaurants have opened including Target, Pets Mart, Chuck E Cheese, Qdoba Mexican Grill, City National Bank, etc. Construction for other businesses are expected to be completed by summer of 2014 which will also bring additional economic development funds to the west side of Lawton. PFD: Excellent - Almost complete.

- Multi-Use Business Incubator and Commercial Kitchen at the Great Plains Technology Center in Lawton. The Technology Center has submitted an EDA grant application for \$1.3M to help fund new construction of a business incubator and commercial kitchen. The requested funds will be matched with \$4M from the school and another \$1.2M already committed from the McMahon Foundation. PFD: Excellent – Response from EDA is anticipated in February 2014.
- Fort Sill Industrial Park at Elgin – All infrastructure has been completed within the park partially with EDA funds. Excellent location for military related manufacturers. Norman Door and Plywood has purchased land and will be constructing a new distribution center in the Park. BAE held a groundbreaking ceremony on January 10, 2014 announcing they are adding 8,000 sq. ft. on to the existing facility and will begin hiring up to 20 people to begin retrofitting cannons by the end of 2014. PFD: Excellent
- West Lawton Industrial Park – Need railroad spur and natural gas line – other infrastructure being installed. Need to expand public transportation to help employees that do not have adequate transportation to and from work. PFD: Excellent
- Science and Technology Park on Lawton Municipal Airport property – Needs roads, water and sewage infrastructure. Excellent location with Airport being remodeled and improved. PFD: Good
- Lawton Transportation Center – Lawton Public Transit is acquiring new CNG-fueled busses to help lower fuel costs and reduce air pollution. PED: Excellent
- New sewer and water lines are being installed in Lawton between Flower Mound and 9 mile creek. PFD: Excellent
- The City of Lawton is also preparing an EDA grant to offset some of the effects of job losses due to sequestration effects at Fort Sill. PDF: Depends on application results
- .
- Turnpike between I-35 and I-40 linking Ardmore, Duncan, Lawton, and Altus – Good idea but will require considerable funding. PFD: Not soon (Regional)
- Geronimo has opened a new convenience store with hopes of expanding with a restaurant and privately owned gun range. PFD: Fair
- Many part of the County needs high speed internet access. PFD: Fair

## **ECONOMIC ENGINE #2 – Duncan in Stephens County**

Duncan is the second largest community in ASCOG’s area and is also the second most promising location for economic development. Duncan is the original home of Halliburton which is still one of the county’s largest employers. Major manufacturing businesses include Halliburton, Cimarron, Hydro Rig, Superior Manufacturing and Wilco.

Cameron University has a campus in Duncan where college degrees can be earned without commuting. Duncan also has Red River Technology Center which offers numerous specialized training classes and certifications especially in the oil and gas industries. One of Duncan’s major assets is ample water availability from Lake Waurika, Duncan Lake, Clear Creek Lake and Lake

Fuqua. Duncan also boasts one of the best area entertainment and fine arts facilities in the Simmons Center which has a large auditorium and several conference rooms. The Chisholm Trail Heritage Center offers an interactive museum that attracts many visitors to the area. Duncan Regional Hospital is a large health care facility supported by several clinics. The Halliburton Field Airport provides local air service. Another asset is Duncan's location within 2 hours driving time to Dallas/Fort Worth International Airport and 1¼ hours to Will Rogers World Airport. US Highway 81 runs through Duncan from the Texas border and up into Kansas intersecting Interstate 44 in Chickasha and Interstate 40 in El Reno. New construction sites can select their electricity provider from three sources. Duncan has a dedicated sales tax for economic development and a very capable, aggressive economic development director working for the area, and funds available to help entice business relocation or growth.

Duncan also has some deficits. US Highway 81 is not a four lane divided highway all the way from Duncan to Interstate 40. It also does not have a four lane highway connecting to Interstate 35. Duncan's infrastructure also needs some major repairs and improvements.

### **ECONOMIC DEVELOPMENT PROJECTS RANKED BY PROBABILITY FOR REALITY**

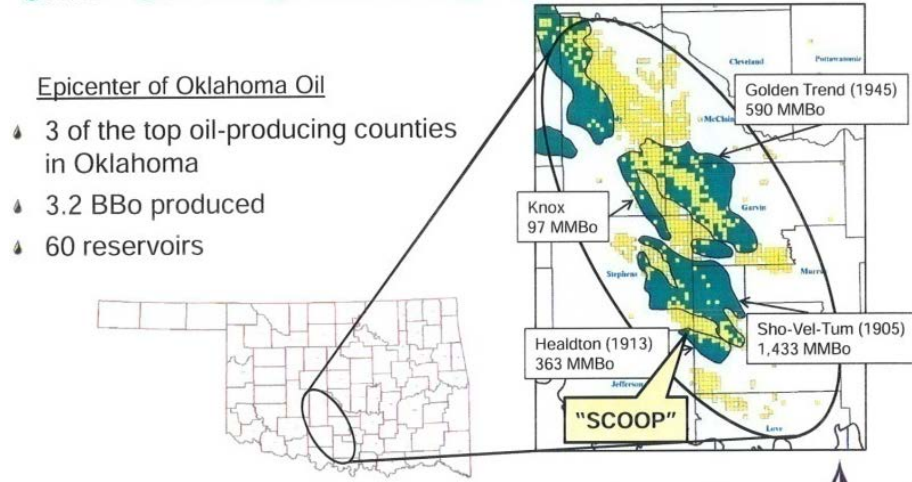
- Expansion of Duncan Industrial Parks – Duncan has three industrial parks. All of the buildings constructed on the properties for industrial purposes are occupied. New buildings will be needed for any future development in the parks. PFD: Excellent, depending on private investments and/or prospects
- Stephens County Promotional Program -- Need to “brand” the area for promotional purposes, network existing assets and promote more of the tourism possibilities. PFD: Excellent, depending on collaboration and cooperation between existing entities
- Diversification of Training at Red River Technology Center – Center excels in oil and gas related industrial training. Needs to leverage training capacities toward industries that Duncan Area Economic Development Authority is trying to attract. PFD: Excellent (capacity and coordination already exist)
- Expansion of the facilities at the Stephens County Fairgrounds in Duncan – Cooperation between city and county commissioners has allowed for some needed changes at the fairgrounds to bring in more livestock shows and sales, rodeos, bull-o-ramas, etc. PFD: Good
- The city of Duncan, Duncan Regional Hospital and Duncan Chamber of Commerce are collaborating on developing the Heritage Walking Trails that will link up several landmark locations within the city. PFD: Good
- An 85 room hotel next to the Simmons Center and the Chisholm Trail Heritage Center continues to be promoted as a possibility. PFD: Fair
- Transportation Infrastructure in Duncan remains a problem after a tax increase proposal failed. Streets need to be re-surfaced to capitalize on potential opportunities to attract new businesses. PFD: Fair



### ECONOMIC DRIVER #3: Chickasha in Grady County

Located along Interstate 44 and US Highway 81, Chickasha is also the third largest community in ASCOG's area. Recent developments indicate that this area may be the hub for major developments planned to begin in the near future with continued development throughout the next decade. Continental Resources, Inc. announced its intention to develop an oilfield that covers much of four counties in south central Oklahoma – two of which, Grady and Stephens, are within ASCOG's area. Continental is the largest producer, driller, and leaseholder for the "Bakken" oil field project in North Dakota and Montana. The company predicts that the area in south central Oklahoma will be production competitive with the Bakken. They also predict the rates of return will be excellent because of the transfer of technology development they have acquired at the Bakken project site. The map below shows the location of the proposed development where Chickasha has been selected for the location of the project offices.

#### South Central Oklahoma Oil Province



Within the next five years, Continental is planning to hire hundreds of employees. While the overall economic impact should be positive, lack of available housing, strains and overloads to infrastructure in residential and business areas as well as new infrastructure that may be needed for the existing Industrial Parks for oil production related businesses will put a strain on the local governments' budgets to finance these added needs. The addition of several new wells in the area has already had a significant impact on housing, infrastructure, and motel room availability. These issues will continue to increase as more wells are added each year.

Current major employers include Green Bay Packing, Enogex, Badgett Machine Shop, Baby Screw Shop, Hart Manufacturing, Royal Filter, Cimarron Trailer, Liquid Nitrogen, Mid-West Tower, Braum's Dairy, Copeland Manufacturing, Wheel and Tire Manufacturing, Amber Pipe Yard and numerous oil and gas related employers. Chickasha's major health facility is the Grady County Hospital supported by several clinics. The University of Arts and Science of Oklahoma offers college degrees in several fields of study. The Canadian Valley Technology Center offers specialized training in several fields. Chickasha also has a municipal airport.

New businesses include Petro Supply, Continental Resources East of Chickasha on Highway 62, Interurban Restaurant, Frac Tech and HIS. New housing units in Chickasha include some Senior Apartments next to old Jane Brooks School for the blind, 44 new apartment units, 5 new duplexes, a new 100 acre sub-division being developed for single family dwellings, and a new 60 unit RV hook-up park. The Anadarko Indian Expo has also been moved to the Grady County Fairgrounds. Chickasha is positioned well for serving as a hub for those wanting to make “day trips” to several historical sites within a 2-6 hour driving radius.

## **ECONOMIC DEVELOPMENT PROJECTS RANKED BY PROBABILITY FOR REALITY**

- Grady County Industrial Parks – Chickasha has several industrial parks. Some lack only water or sewer to be completely ready for occupancy. PFD: Good (but no significant developments pending)
- Hotels and restaurants in Chickasha – Community has a superb sports complex that hosts numerous baseball, softball, and soccer tournaments. Located along and easily visible from I-44, this site is the envy of all communities in ASCOG’s area, but there are insufficient hotel rooms and quality restaurants to keep room and board expenses within the community. The new Hampton Inn stays occupied with oil field workers. PFD: Good
- Grady County Fairgrounds – A sales tax was passed to expand and modernize the fairgrounds including a new indoor multi-use building, a rodeo arena and needed fixes to eliminate drainage issues. PFD: Excellent
- Transportation improvements on US81 – This is a toll free road that stretches across central Oklahoma from the Texas border, connecting to I-40 and on to Kansas. This road is already being improved to a four lane divided highway, but the progress is slow due to shrinking available funds. The state is in the process of acquiring right of ways to allow for widening. PFD: Good, but will be slow Regional
- Grady County Conference Facility – No suitable existing facility for larger conferences. Needs private investment source(s). PFD: Not soon
- Transportation improvements on SH 39 from Chickasha to I-35 – This road needs to be widened and divided especially because of the heavy and frequent truck traffic from the oil fields. PFD: Not soon (Regional)

## **ECONOMIC DRIVER #4: Purcell in McClain County**

Interstate 35 traverses McClain County in a north/south direction. Interstate 44 is located within its northern tip with both interstates providing access to Interstate 40. Major employers include H&H Mechanical, D&H Construction, Barrett Trailers and Blackwell Enterprise. Mid-America Technology Center is located in Wayne which is a few miles south of Purcell. Other assets in McClain County include its location adjacent to the Oklahoma City/Norman Metropolitan area just across the Canadian River to the north. Due to its location, there are numerous opportunities for higher education from several major universities. As the metropolitan area continues to expand, much of the growth is moving south into McClain Counties where communities closest to the metropolitan area have experienced double digit population growths. The location also offers many dining, fine arts and sporting event options within a relatively short driving distance. The County also owns a prime industrial park site on Interstate 35 just across from the technology center.

## **ECONOMIC DEVELOPMENT PROJECTS RANKED BY PROBABILITY FOR REALITY**

- McClain County Regional Industrial Park – County owns over 200 acres of prime land bordered by I-35 on the west and SH39 on the south. Spillover growth from the Oklahoma City/Norman area will soon encompass this property. Water is available to the park; however, all infrastructure must be developed within the park. All this project needs is some matching funds to become easily developed. PFD: Good (Regional)
- Blanchard Industrial Park – Blanchard owns over 90 acres of land with ingress and egress off of a state highway. They are interested in developing the park even as they recognize the challenges of providing adequate infrastructure to service the park. They have contracted with an engineer to develop a site plan with intentions of later applying for an EDA grant. PFD: Good, depending on funding.

### **ECONOMIC DRIVER #5: Anadarko in Caddo County**

Caddo County offers many Native American-related opportunities with a Bureau of Indian Affairs and Tribal office, Riverside Indian School and an annual American Indian Exposition. Major employers include Cana Farms, Blue Canyon Windfarms and several utility providers. The Caddo Kiowa Technology Center in Fort Cobb offers several programs and is blessed to have interactive internet service through OneNet, a strong internet provider for high-speed telecommunications training opportunities that allows for interactions with trainers from all over the world. Caddo County has direct access to Interstate 44 and Interstate 40. Several higher education opportunities are available within a short driving distance. Both Anadarko and Carnegie have hospitals.

## **ECONOMIC DEVELOPMENT PROJECTS RANKED BY PROBABILITY FOR REALITY**

- Delaware Nation Greentech building – this is the site of the old carpet mill that has been vacant for several years. In September 2013, the Delaware Nation received a \$950,000 EDA grant to rehabilitate the railroad spur and renovation of the building. The Delaware Nation has invested several million dollars already in this project and has attracted some employers to the area contingent upon getting the spur rehabilitated. Even as progress continues on the renovation, Unami, a lighting component company, has held a grant opening to announce it is now manufacturing the fixtures and hopes to expand its workforce to around 18 people. PFD: Excellent
- Caddo County Incentive program to attract doctors and dentists to area – Want to focus on a program to educate local students to pursue medical professions followed by encouragement for them to return to the area to open their practices. PFD: Good, but must have local program and local investors (none currently identified).
- Caddo County Promotional Program -- Need to “brand” the area for promotional purposes, network existing assets and promote more of the tourism possibilities. PFD: Excellent, depending on collaboration and cooperation between existing entities.

- Caddo Kiowa Technology Center telecommunications infrastructure improvements – The Center, located in Fort Cobb, has all of the on-site infrastructure to provide special training from around the world; however, the off-site infrastructure from the telecommunications providers are inadequate to allow very many users to avail themselves of these opportunities at the same time. All of the area providers are being requested to work together to upgrade the needed lines. PFD: Excellent, if all of the providers will work together.
- Apache utilities – A mile of utilities will have to be relocated due to the highway being widened. While the project is needed, it also creates situations where sidewalks, bike and walking trails, etc. need to be improved to allow the older, disabled population to have access to key establishments while using their motorized wheelchairs. PDF: Excellent for highway, fair for trails and sidewalks
- Apache RV Park – Apache is active in tourism but needs lodging for contestants and tourists that come to their events. They are exploring options for a RV park to address the temporary housing needs. PDF: Good Binger – A new Dollar General store has opened in Binger that has added jobs and increased tax revenue. The town also passed a local sales tax to build a “Johnny Bench” Museum and Ballpark which is expected to attract tourism dollars to their community. PDF: Excellent
- Fort Cobb and Carnegie are building new schools. PDF: Excellent

#### **ECONOMIC DRIVER #6: Frederick in Tillman County**

Major employers in Tillman County are Henniges, Southwest Correctional Facility, and Van der Laan Dairy Farms. The Great Plains Technology Center has a satellite site in Frederick that offers specialized training courses. County assets include higher education opportunities at Cameron University in Lawton, Western Oklahoma State College in Altus, and Midwestern University in Wichita Falls, Texas. Deficits include electric system capacity and transmission capabilities, and not taking advantage of natural resources to create events such as those available at Hackberry Flats. Tillman County is one of the poorer counties in ASCOG’s area and the only one that suffered a population loss in every community according to the 2000 and 2010 census reports. This out-migration is primarily due to being a farming area where small farms are being bought out by larger farms and the lack of employment opportunities with good wages and benefits.

#### **ECONOMIC DEVELOPMENT PROJECTS RANKED BY PROBABILITY FOR REALITY**

- The National Guard Armory is to be transferred to the City of Frederick in the fall of 2013. There is a small manufacturing company that its owner lives in Frederick, but the company is 70 miles away. Would like to locate in Frederick. It employees 20 now and that could double to 40. It would take \$200,000 to remodel armory. Looking for EDIF grant.
- Frederick is also trying to get a Hispanic grocery store to come to Frederick and locate in one of the closed grocery stores. They also have a large building that was formerly occupied by TG&Y which is an excellent prospect location for another retail store.

- A new contract was executed for keeping the local satellite hospital open through Comanche County Memorial Hospital. Frederick is hoping to expand the nursing home by adding 20 more beds. With the perceived need to inspire new leadership in the area, efforts are being made with individuals working with high school students to expand their thinking about their future. There will always be a need for other occupations such as, welders, maintenance, plumbers, more of the blue collar employees who may not be interested in or be material for college. Efforts to make education more applicable to the needs of the individual students are being made. PFD – Excellent; community based efforts.
- Tillman County Promotional Program – Need to promote activities already occurring in the area such as the Jump School, Free Wheeling and Hackberry Flats. PFD: Excellent - depending on collaboration and cooperation between existing entities .
- Frederick Industrial Park – Park has all the infrastructure but needs additional tenants. The largest obstacle is a population out-migration resulting in every community in Tillman County losing population from the 2000 and 2010 Censuses. PFD: Good, if right tenant can be identified
- Renovation of Frederick Airport – Facility was formerly used on a regular basis for both military and civilian aircraft events. The airport is now underused and available. Need a marketing strategy to attract more events. A Joint Land Use survey is being conducted with Sheppard Air Force Base with some consideration being given for the Airport to also serve as an aviation fueling hub. PFD: Fair
- Transportation improvements to US183 – The highway has the possibility of becoming a major corridor to move commerce from and through the area to I-40. Some of the highway is already four lane divided roadway. Additional development would encourage more traffic. History has proven that communities along developed roadways fare better. The highway is also being discussed as a warehousing area for truck traffic along that corridor. PFD: Fair, since funding opportunities are difficult to identify.

### **ECONOMI DRIVER #7&8: COTTON and JEFFERSON COUNTIES**

Cotton and Jefferson Counties experience severe disadvantages for attracting and keeping businesses and industry. They are two of the poorer counties in ASCOG’s area with the primary industry consisting of farming and ranching. Their location also places them at a disadvantage since Lawton, Duncan and Wichita Falls are relatively nearby. Waurika does have the Jefferson County Hospital to serve its medical needs. With only four small incorporated areas, the population base in Cotton County is too small to support a county hospital. Cotton County is also the only county in ASCOG’s area that does not offer E-911 emergency call services.

### **ECONOMIC DEVELOPMENT PROJECTS RANKED BY PROBABLITY FOR REALITY**

- Cotton County E-911 – Citizens passed an E-911 initiative bringing them in with the other 7 counties in ASCOG’s area which are in some phase of providing E-911 services. The Commissioners plan to apply for a regional ASCOG REAP grant to fund purchase of signs and poles to identify all county roads as required by #-911. PFD: Excellent
- The National Guard Armory in Walters is to be transferred to the Cotton County Fairgrounds in the fall of 2013. This will open possibilities for new uses that could include economic development.

- Regional Water Treatment Facility -- Waurika, Walters, Temple, Devol, Randlett, Jefferson County Rural Water Districts and Cotton County Rural Water Districts could all benefit from a consolidated water treatment facility because of available water from Lake Waurika. Currently, Waurika, Walters and Temple each have their own facilities which are all old and need constant repair. A regional approach would tie the lines serving these communities into a line that currently serves most of Tillman County and which terminates at Randlett. By tying the two systems together, it would create a backup water supply for all of the communities in case one system suffers from temporary failure or outage. There are two obstacles: First, all of the communities drawing water from Lake Waurika had to incur new debt to purchase the remaining water capacity and storage available at the lake to ensure water availability for current and future growth. Second, all of the parties involved would have to collaborate and share in the costs for a project this large. On the positive side, one large efficient regional plant is better than several old inefficient plants. PFD: Good, if all parties will agree to share in the costs. (Regional)
- Walters Nursing/rehabilitation center – Old nursing home closed down but facility is still usable. Needs new tenant. PFD: Fair, depending on demand
- Improve retail market in Cotton County – County has trouble sustaining a variety of retail stores, motels, grocery stores, laundry mats, etc. due to the fairly close proximity of large stores in Comanche County and Wichita Falls, Texas. Many successful shops have closed and reopened in the larger markets. However, a new donut shop, Mexican restaurant, General Dollar store and grocery store have opened in Walters. Walters also passed a hotel/motel tax to help with economic development promotion. PFD: Fair (at best)
- Cotton County has some leads for possible new businesses including a dirt contractor in Devol, a slaughter house in Temple, and a diesel mechanic opening a parts store in Walters. PDF- good.
- Cotton County Regional Solid Waste Station – A regional solid waste station serving Cotton County’s four incorporated areas is needed for better economies of scale. PFD: Not good, since lack of funding and increasingly stringent rules controlling such a facility will have to be overcome.
- Waurika in Jefferson County has opened a detention center across from the County Courthouse resulting in the hiring of 20 new employees. Additionally, construction continues on the Inmate Work Center that will eventually house 196 inmates which will require about 15 employees to operate. PDF – Excellent
- Jefferson County residents also sense a need for better marketing of the area and its people to bring in tourism coupled with cleaning up the communities with better code enforcement. They also would like broadband expanded to their area. PDF – Fair.

## APPENDICE A

### ASCOG'S ECONOMIC RESILIENCY PLAN

ASCOG strives to create a Community driven – University assisted partnership around planning sustainable regions that integrates the disciplines of housing, transportation, natural environment (land use) and economic development (including energy and local foods); and that encompasses in-reach strategies through highly involved civic engagement in efforts to build an inclusive region that will provide opportunities, be free from discrimination and improve the quality of life of all residents. ASCOG was one of the driving forces and an original foundation member of the Southwest Oklahoma Impact Coalition “SOIC” as described earlier in the CEDS. SOIC members meet regularly to discuss these same issues and have committee assignments for each segment outlined above to ensure up-to-date information is provided and appropriate responses are timely.

### LIVABILITY PRINCIPLES

1. Provide more transportation choices.
2. Promote equitable, affordable housing.
3. Enhance economic competitiveness.
4. Support existing communities.
5. Coordinate policies and leverage investments.
6. Value communities and neighborhoods.

### REGIONAL PROMOTION PRINCIPLES

1. Think regionally and inclusively.
2. Consolidation of effective data.
3. Capitalize on assets, current plans and work in progress.
4. Balance redevelopment/development preservation opportunities through effective land-use planning.
5. Consider regionalization of services
6. Connect more people to:
  - well-paid jobs
  - active living opportunities
  - broad band technology.

### VISION

ASCOG envisions and embraces its role to facilitate efforts for providing every citizen opportunities that nurture innovation, boost philanthropic engagement, foster responsibility and allocate investments toward growth initiatives that will drive long-term resilience. This includes sustainability considerations that meet present needs without compromising the ability of future generations to meet their needs.

### VALUE STATEMENTS

- Recognition that true growth involves a balance of economic and environmental applications.
- Sustainability and maintenance of our natural resource assets including water availability and quality is mandatory for economic resilience.

- Emphasize quality of life issues that not only bring people to the area but also keep people from leaving the area.
- Encourage good stewardship by assisting in policy coordination, promotes leveraging and reinvestment in the area, and wisely managing assets, resources, and tax dollars.
- Promote collaboration and a regional identity through cooperative teamwork, reduction of duplication, and interdependency on projects with mutual benefits.
- 
- Promote healthy communities with effective transportation systems, equitable housing options, access to broadband and ample healthcare choices.
- Foster regional economic competitiveness especially in economically distressed areas.

### **HOUSING GOALS:**

- Housing performance standard: Achieve a higher performance standard for all housing in the region by 2020.
- Building standards: Make building standards and permitting more uniform and more stringent in all communities and rural areas to achieve all aspects of new housing and rehabilitation goals. ASCOG is pursuing approval from the state to allow ASCOG to serve as a source to conduct building inspections through contracted services to facilitate this goal.
- Subdivision ordinances: Create or update local subdivision ordinances to include a baseline standard.
- Discourage inefficient sprawl: Sprawl is fiscally and environmentally irresponsible. In order to discourage sprawl, communities should incentivize infill, mixed-use, pedestrian-friendly development opportunities in urban cores.
- Blight reduction: Examine existing blight ordinances and rental codes, amend/revise as needed. Enforce blight ordinances and rental codes and promote broader use. Identify Federal and State funding opportunities.
- Resale standards: Require homes on the market to meet minimum standards before transfer of title. Possibly add to realtor checklist to ensure improvement is completed.
- Neighborhood standards: Adopt neighborhood aesthetic standards to build the sense of character and identity.
- Safety: Include storm shelter access as safety aspects in rehabilitation.
- Building standards: Encourage local units of government to voluntarily coordinate, develop and implement conforming technical guidelines, planning and zoning standards and ordinances including promotion of green building standards.



- Coordination of ordinances and standards: Review and coordination of existing ordinances and standards. Identify and catalog similarities and differences and encourage adoption of coordinated ordinances and standards by local units of government.
- Education on codes and standards: Focus on education to promote standardized building codes, alternatives for green energy, and sustainable planning for housing.

## **INFRASTRUCTURE**

- Infrastructure planning: Plan for maintenance, upgrading, and eventual replacement of drinking water and wastewater systems throughout the region by promoting and making available a Capital Improvements Plan (CIP) that includes inventorying current infrastructure, mapping the location of the infrastructure, and using this information to formulate plans for replacement or refurbishment as needed before it can become a crisis situation. Investigate innovative technologies for drinking water and wastewater infrastructure.
- Infrastructure Efficiency: Maximize existing capacity before expanding or creating new water and wastewater infrastructure. Consider cluster/small distributed systems for environmental concerns or cost considerations.
- Infrastructure expansion: Consider expanding new and existing highway, sewer, and water, prioritizing community and regional impacts.
- Drinking water and wastewater infrastructure: Promote uniform goal of ensuring all housing is served by clean, safe drinking water and a functioning wastewater treatment system.
- Planning and zoning: Create neighborhood and communitywide plans that account for the location of infrastructure. Use zoning to encourage efficient and functional development and locate all housing near amenities such as; schools, shopping, medical facilities, recreational opportunities, jobs, lakes, utilities etc.
- Zoning techniques for efficiency: Reduce infrastructure costs and allow for varied income housing by encouraging cluster, conservation design, and mixed use development.
- Support rehabilitation efforts: Support efforts to rehabilitate housing in the region, particularly for vacant homes, foreclosures and low-income homes, through establishing standards, providing incentives and resources, and education.

## **CONNECTIVITY**

- Access across the region: Promote efforts to ensure all households in the region have high-speed internet access which meets established standards.
- Access: Promote, support and develop high speed internet access throughout region for telecommuting, educational benefits and supporting business activity.
- Efficiency: Encourage local units of governments to work across political boundaries to share equipment costs/facilities for more efficient delivery of high-speed internet.
- Efficiency in installation: Lay conduit for fiber optics when upgrading sewer and water or trenching.
- Access for entrepreneurs: Provide access to technology needs and support to retain businesses and encourage potential entrepreneurs.

- Economic development: Determine the compatibility and interface between communications, smart grid technologies, and internet systems. Develop a recruiting initiative encouraging technology-oriented companies to explore opportunities offered in non-urban spaces.
- 
- Telecommuting: Create a business plan that facilitates legitimate telecommuting jobs and promotes high-speed internet connection in the region. Upgrade and expand high-speed internet infrastructure in housing so residents may work from home.
- Identify contacts: Create a contact list of utility personnel that all the utilities can refer to regionally.

## **ENERGY**

- Jobs in the region have been lost due to two primary reasons: (1) Advancements in technology and related productivity gains and (2) developing countries with lax regulatory oversight and low wages.
- Energy related fields are prevalent in the region and the development of breakthrough technology in energy production will be critical for advancing the industry cluster and the region.
- Increase energy efficiency: Create a more energy efficient region through working with utilities and emphasizing energy efficiency. Employ education and outreach to capitalize on technological advancements in energy including smart grid technologies and renewable energy conducive to our region such as geothermal, solar, wind, biomass, energy storage and hydro power.
- Economic development: Create an energy incubator campus, leverage existing expertise, and create target incentives to advance the commercialization of clean, green, sustainable enterprises.

## **NATURAL RESOURCES**

- Water quality protection: Healthy lakes, rivers, streams and wetlands contribute to a healthy regional economy, and communities with a clean, abundant supply of fresh water will always attract people to live, work and recreate. Therefore, this region must protect its surface and subsurface water quality for its own future.
- Storm water and wetlands: Encourage the incorporation of storm water management and wetland protection Best Management Practices (BMPs) into the development process including Low-Impact Development (LID), Minimal Impact Development Standards (MIDS), etc.
- Watershed planning: Promote comprehensive watershed management plans throughout the region.
- Wastewater and drinking water systems: Work with the Oklahoma Department of Environmental Quality (ODEQ) to explore more affordable options for effective wastewater and drinking water systems. Cluster wastewater systems, regional wastewater treatment plants and incentivizing consolidation and infill where there is existing infrastructure should all be considered.
- Sustainable water treatment technology: Encourage further research and development (R&D) in sustainable drinking water and wastewater systems. Create flexibility in regulations to allow for cutting-edge water, septic, energy, wastewater, and technology options that may lead to increased sustainability and long-term cost savings for homeowners.

## EDUCATION AND WORKFORCE DEVELOPMENT

- Lifelong learning: Prioritize and promote lifelong learning for all residents of the region.
- Early childhood education: Prioritize early childhood education and maintain consistent educational pathway options.
- Educating and retaining workforce: Facets of this issue include; understanding the demographic and skill make-up of the people in the region's major employment sectors. Other key components of this issue include lifelong learning aspects: how to keep young workers in the region, how to attract & retain talent, and how to best utilize an older workforce. Collaboration between private/public/non-profit sectors is of paramount importance for recommendations and actions to be successful under this theme.
- Educated workforce: Our region provides affordable and multiple educational opportunities to effectively employ the current and future workforce, and to improve our knowledge of how to live a sustainable life as individuals and as a community at large.
- Educational system improvements: Improve the educational system to provide a well-qualified future workforce.
- Experiential learning: Foster advanced placement opportunities, promote entrepreneurial skills, and involve students in hands-on work experience, on-the-job training and paid internships.
- Connect students and employers: Promote the skills that employers are looking for and where the jobs opportunities are for high school and college-aged students.
- Non-college pathways: Promote options in addition to college for pursuing education, job advancement, and higher pay. This may include additional workplace training, achieving advanced certifications and licenses, or seeking other non-traditional pathways to climb the ladder of success.
- Hire locally: Encourage employers to hire locally.
- STEM: Focus on Science Technology Engineering and Mathematics (STEM) training.
- Skills assessment: Continue to conduct assessments of the demographic and skills makeup/aptitudes in the region's major employment sectors, including incumbent workforce sectors and the unemployed and underemployed workforce. Use this information to identify gaps and gain a better understanding of what education is needed to fill these gaps. Assess and improve soft skills.
- Skills assessment connected to education: Inventory existing skills, compare these with needed skills in key industries, and address the gaps. Focus on evaluating skill sets of high growth industries to determine which incumbent workforce sectors may be transitioned into higher growth industries. Develop core educational disciplines at basic levels to provide greater flexibility for workers throughout their career.

- Distance learning: Promote community-based distance learning via global interconnectivity. For example, integrate home-based learners at the community level for social activity along with an advanced online learning experience.
- Work-at-home: Provide more work-at-home employment opportunities. This can be accomplished through the expansion of tele-work and home-based services and businesses.
- Affordable, accessible training: Provide affordable and accessible training in promising fields. For example, online courses are more accessible for people without transportation options.
- Coordination of economic development efforts: Businesses and government should work closely with local economic development and community development agencies to attract new employers and small businesses to the area.
- Livable wage jobs: Focus efforts on attracting employers that will provide a variety of jobs that pay livable wages.

## **APPENDICE B**

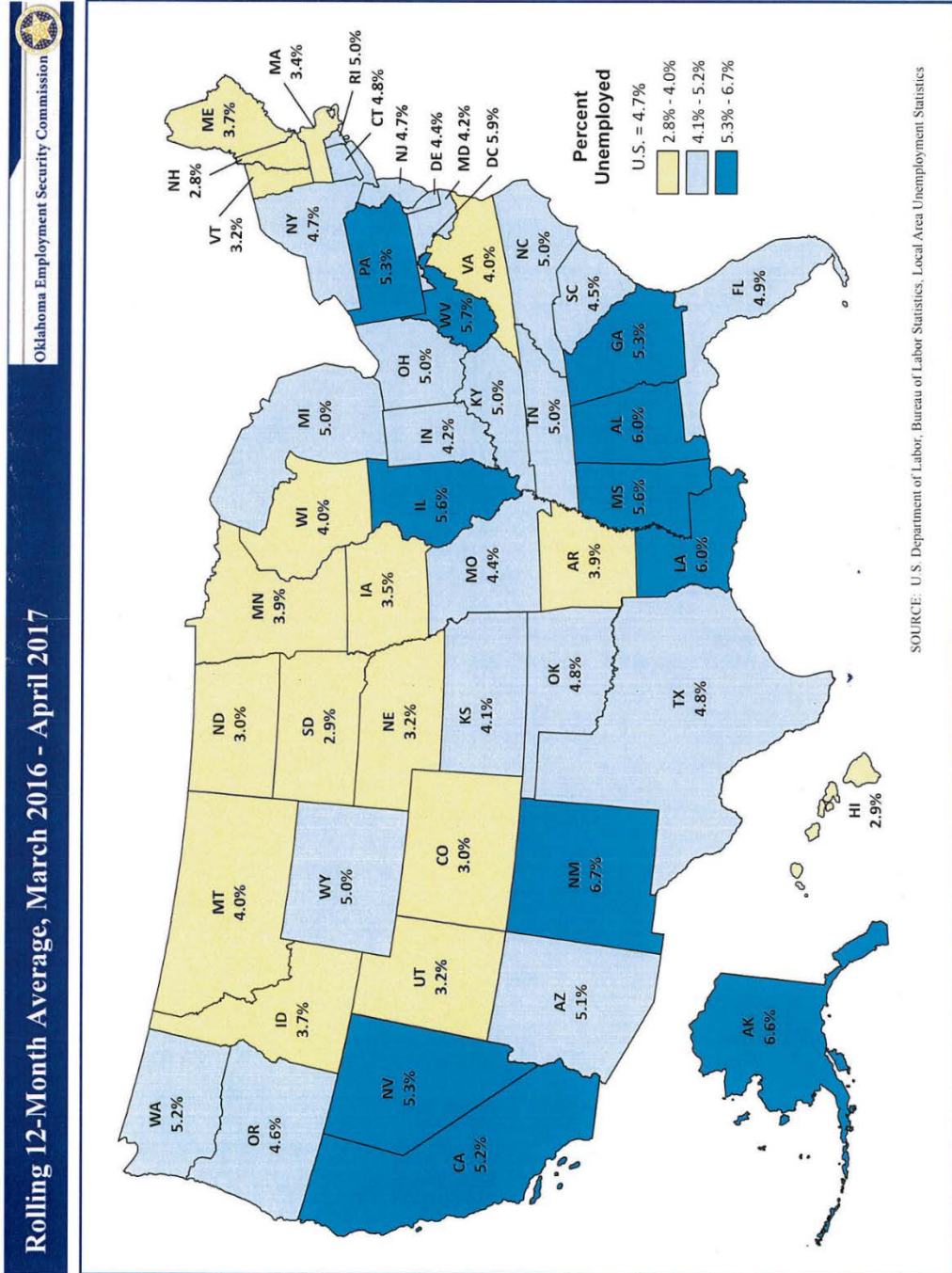
### **ASCOG'S DISASTER READINESS PLAN**

Each of ASCOG's 8 counties have developed and submitted Natural Hazardous Mitigation Plans that have been approved by FEMA. Each county also has developed Emergency Operations Procedures for all types of both natural and manmade hazards in cooperation with the Oklahoma Emergency Management Office and the Oklahoma Department of Health. Each county promotes participation in the National Incident Management System from all emergency personnel, hospitals, local government officials and community members including conducting mock exercises to validate readiness. ASCOG promotes and participates in these activities.

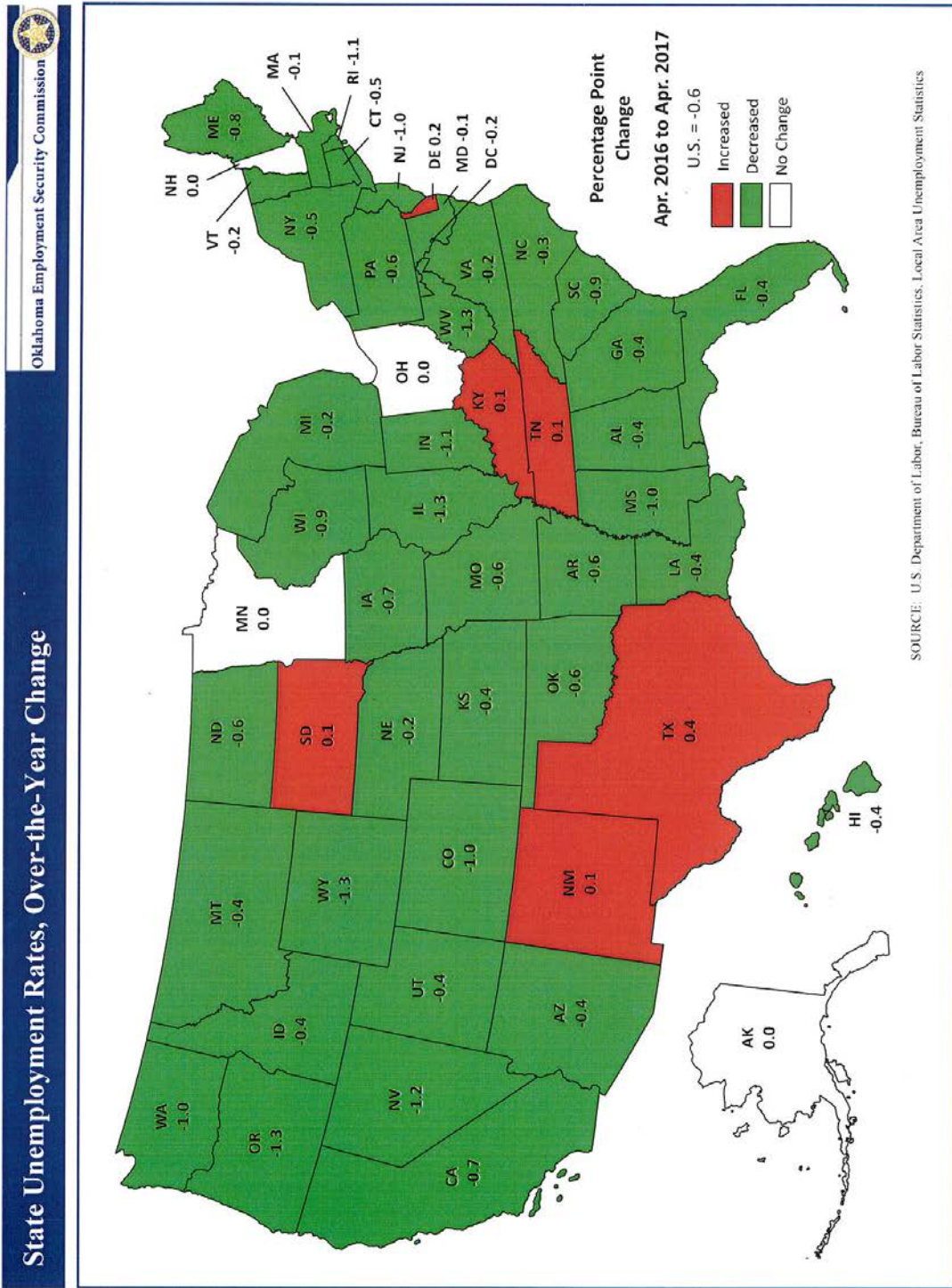
# APPENDICE C

## OKLAHOMA LABOR MARKET DATA

### UNEMPLOYMENT - ROLLING 12-MONTH AVERAGE, MARCH 2016 – APRIL 2017



# STATE UNEMPLOYMENT RATES, OVER THE YEAR CHANGE

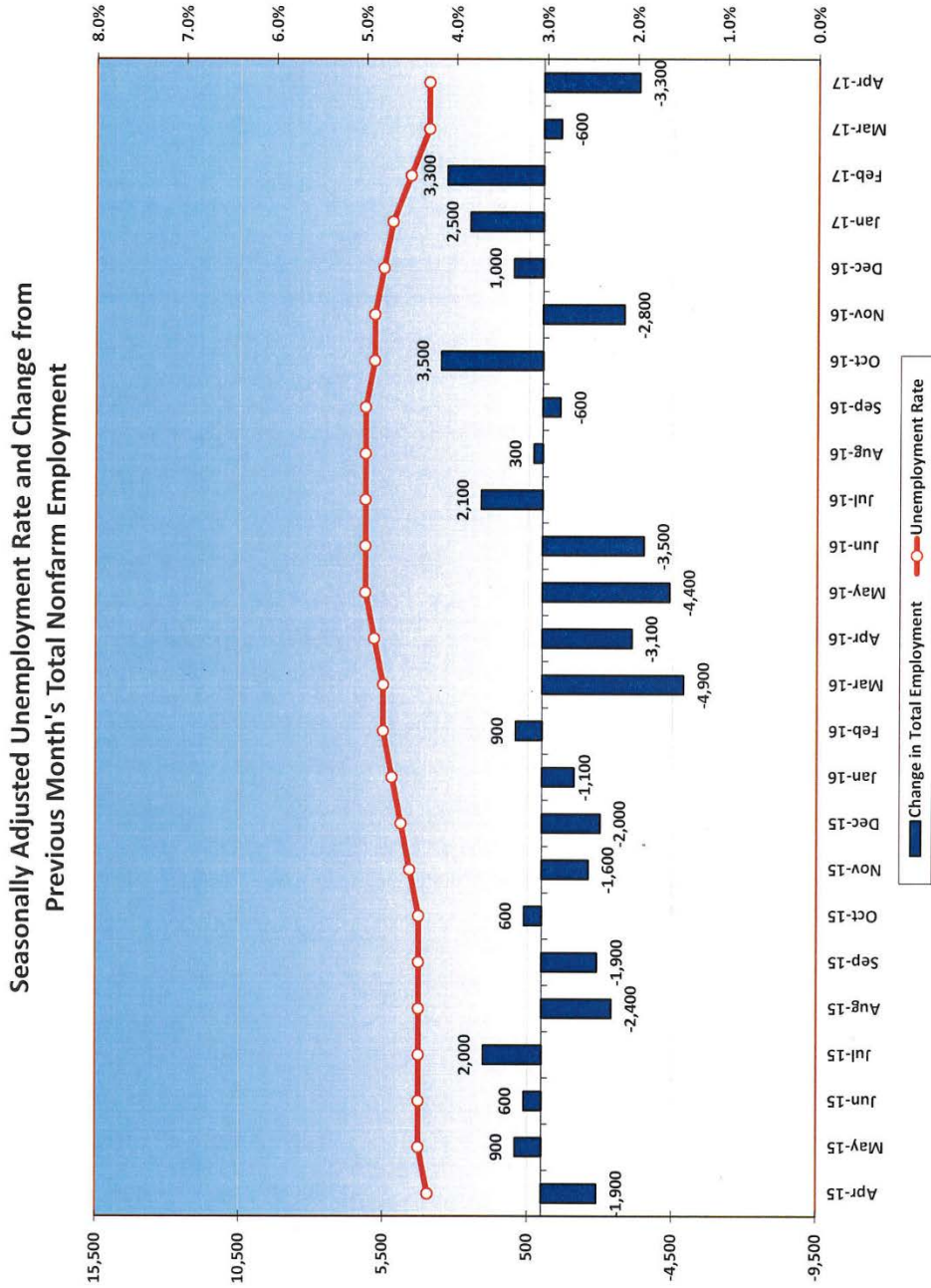








## UNEMPLOYMENT RATE AND CHANGE FROM PREVIOUS MONTH'S TOTAL NONFARM EMPLOYMENT



**APPENDICE D – CEDS BOARD MEETING MINUTES  
(WORKFORCE INVESTMENT BOARD) OF TRUSTEES**

**MINUTES OF SPECIAL MEETING  
6:30 P.M. September 14, 2017  
JERRY D. MORRIS BUSINESS & INDUSTRY SERVICE CENTER  
3300 W BOIS D’ARC DUNCAN, OK.**

*Notice of the meeting was given by letter to the Comanche County Clerk dated January 31, 2017. Notice of this meeting was also made by filing with the Oklahoma Secretary of State, and by posting of the Agenda at 7:00 a.m. September 12, 2017 at American Job Center, 1711 SW 11th St, Lawton, Oklahoma and on the website.*

**IN ATTENDANCE STAFF**

Shawn Freie	Wendy Bohannan
Trina Madden	Lourie Bleem
Melanie Wilkins	Lyle Roggow
Brian Holmes	Kenneth Gould
Cliff Stewart	Susan Stoll
Lisa Williams	Chris Pittman
Angela Lamebull	Krishella Day
Chearlene Johnson	Kevin Henson
Jerry Kennedy	

**MEMBERS ABSENT**

Roger Brown, II	Danny Hale
Thomas Miller	Shane Bowers
Tim Garrett	

**GUESTS**

Eddie Foreman, Fiscal Agent  
Remelle Farrar, Program Director, ResCare  
Ann Curtis, One Stop Operator, ResCare  
Sissel Brown, Operations Manager, Rescare  
Tammy Brown, Regional Manager, Rescare  
Tom Zigler, ASCOG

**I. Call to Order and Welcome – Chearlene Johnson, Chair**

Chearlene Johnson, Chair, called the meeting to order at 6:40 p.m. Johnson welcomed members and guests to the meeting. Certificates were presented to new board directors, Krishella Day from Goodwill Industries, Jerry Kennedy from Delaware Nation Industries, Kevin Henson from Great Plains Technology Center, and Melanie Wilkins from Wilkins Health and Rehabilitation Community/Pathway Rehabilitation. Johnson also introduced Remelle Farrar, the new program director for Rescare.

## **II. Review Consider and Act on Consent Agenda – Palesano**

The Consent Agenda was presented to the Board Directors. After a review of the Consent Agenda, Stoll made a motion to approve the agenda. Holmes seconded the motion. Those voting “aye” were Holmes, Bleem, Lamebull, Day, Johnson, Henson, Kennedy, Wilkins, Bohannan, Freie, Gould, Pittman, Roggow, Stewart, Stoll and Williams. With no opposition, the Board unanimously approved the consent agenda.

## **III. Review, Consider and Act on Recommendation of Executive Committee for Approval of 2017 Demand Occupation List, Chearlene Johnson, Chair**

The 2017 demand occupation list was presented to the board. Madden stated that she received a request to add Maintenance and Repair Workers, General to the list. Maintenance and Repair Workers, General only shows a high school diploma is required, however, several local businesses want the person trained and hire directly upon completion of the training program. The technology center offers a certificate of completion that is recognized by Goodyear Tire and Rubber, Bar S Foods, and Silver Line Plastics. Freie made the motion to accept the demand occupation with the addition of Maintenance and Repair Workers, General. Pittman seconded the motion. Those voting “aye” were Holmes, Bleem, Lamebull, Day, Johnson, Henson, Kennedy, Wilkins, Bohannan, Freie, Gould, Pittman, Roggow, Stewart, Stoll and Williams. With no opposition, the motion carried.

## **IV. Review, Consider and Act on Supportive Services Policy Chearlene Johnson, Chair**

Madden stated that the only change was the \$750 limit now includes youth. Previously, the policy only addressed Adult and DLW. Lamebull made a motion to approve the policy, Holmes seconded the motion. Those voting “aye” were Holmes, Bleem, Lamebull, Day, Johnson, Henson, Kennedy, Wilkins, Bohannan, Freie, Gould, Pittman, Roggow, Stewart, Stoll and Williams. With no opposition, the motion carried.

## **V. Review, Consider and Act on 2018 Meeting Dates Trina Madden, Staff**

Madden stated that the day with the most votes was Tuesdays but every single Tuesday of the Month. Someone had a conflict. The next most popular day and time was Thursday afternoons. Madden suggested staying on the second Thursday but changing the time to 3:30. Stoll stated that she is unsure if she can change her schedule to attend, if not, she would have to resign after 15 years on the board. Stoll said she should know if she will be available in the next few weeks. Pittman made the motion to table the discussion and let the executive committee make the decision, Holmes seconded the motion. Those voting “aye” were Holmes, Bleem, Lamebull, Day, Johnson, Henson, Kennedy, Wilkins, Bohannan, Freie, Gould, Pittman, Roggow, Stewart, Stoll and Williams. With no opposition, the motion carried.

## **VI. Review, Consider and Act on 2017 Comprehensive Economic Development Strategy (CEDS) Tom Zigler, Association of South Central Oklahoma Governments (ASCOG)**

Tom Zigler handed out an overview of the changes in the CEDS for 2017. Duncan Area Economic Development Foundation has applied for an EDA grant to build a new incubator building. Cameron University was approved for an EDA grant to remodel 5,000 SF into a chemistry and biology lab. The Delaware Nations has an EDA grant to build a railroad Spur to the Green Tech Building in Anadarko. Henson made the motion to approve the 2017 CEDS, Kennedy seconded the motion. Those voting “aye” were Holmes, Bleem, Lamebull, Day, Johnson, Henson, Kennedy, Wilkins, Bohannan, Freie, Gould, Pittman, Roggow, Stewart, Stoll and Williams. With no opposition, the motion carried.

**VII. Review, Consider and Act on Nondiscrimination and Equal Opportunity Policy Chearlene Johnson, Chair**

Madden stated that this is a new policy following the state guidance provided in OWDI #13-2017 . Henson made the motion to approve the policy, Holmes seconded the motion. Those voting “aye” were Holmes, Bleem, Lamebull, Day, Johnson, Henson, Kennedy, Wilkins, Bohannan, Freie, Gould, Pittman, Roggow, Stewart, Stoll and Williams. With no opposition, the motion carried.

**VIII. Review, Consider and Act on request for transfer of funds between DLW and Adult – Trina Madden, Staff**

Madden stated that Rescare made the request for the flexibility to transfer funds between DLW and Adult if the need should arise. Stoll made the motion to approve the request, Gould seconded the motion. Those voting “aye” were Holmes, Bleem, Lamebull, Day, Johnson, Henson, Kennedy, Wilkins, Bohannan, Freie, Gould, Pittman, Roggow, Stewart, Stoll and Williams. With no opposition, the motion carried.

**IX. Review, Consider and Act on updated 2017 budget Trina Madden, Staff**

Madden stated that a few changes had been made since the proposed budget in June. She said that due to the 40% training requirement, that the administrative dollars have been maximized. She also has moved \$30,000 to the one-stop center line item to cover any center upgrades required by center certification. Carryover has been added to this budget and the 2016 money is not subject to the 40% requirement. More money has been added to the supportive services line item to better serve the customers. The youth grant is a final grant amount received. Adult and DLW are not yet final grant amounts. Pittman questioned why we received an increase in funds this year. Madden stated that the increase is due to the areas of substantial unemployment from the previous year. 1/3 of the money at the state level is reserved for areas with substantial unemployment. Pittman made the motion to approve the request, Henson seconded the motion. Those voting “aye” were Holmes, Bleem, Lamebull, Day, Johnson, Henson, Kennedy, Wilkins, Bohannan, Freie, Gould, Pittman, Roggow, Stewart, Stoll and Williams. With no opposition, the motion carried.

**X. Fiscal Agent Report Eddie Foreman**

Foreman stated that there was not much change in the budget expenses since July. He stated that we may want more carryover to cushion the 40% requirement for next year. Madden has included more carryover in the current budget. Sanctions on the 40% requirement will begin in year three. 20% of youth funds must be spent on work based learning but this includes staff time. Henson asked why the incumbent worker line was zero? Foreman stated that the board must approve money be set aside for incumbent workers. Henson stated that all the funding at the technology centers for retraining had went away and there are no resources available to help current employees with retraining. Madden stated that she would add that request to the November Executive Committee meeting for discussion.

**XI. Report from One Stop Operator – Anne Curtis**

Curtis shared with the board that all three workforce centers have been certified. As part of the certification process, the one-stop operator should report customer surveys and partner performance to the board. Curtis stated that this is a new concept for many of the partner agencies and she will have a meeting with all the partners soon to discuss their performance and plan how they can report the information to her. Curtis went over the current customer surveys and overall the customers were happy with the services and time spent in the centers. Many surveys were very complimentary of the staff. She will be working on a more comprehensive survey and look for ways to encourage more people to complete the surveys.

## **XII. Staff Updates – Trina Madden**

Madden stated that the board staff now have a new employer. COWIB has been selected to be the employer for the board. Madden stated that the transition has went smoothly and that she and Jana are enjoying working with Eddie and his staff. As Curtis mentioned in the one-stop report, all three centers have been certified for two years and we will begin working on continuous improvement. She also thanked Ken Gould on his help with getting everything ready for the certifications. Madden stated she had met with the new board members and gave each of them a board orientation handbook. At the last Executive Committee meeting, one of the long-term members suggested having the board orientation available to members that have been on the board prior to the orientation handbook. Madden stated that she sent the orientation to each member and asked them to review and email her any questions or comments.

## **XIII. New Business – Chearlene Johnson, Chair**

Madden stated that she received notification on Tuesday that the board has been certified for the next two years.

Madden stated that she met with Mike Widell from the Office of Workforce Development (OOWD) and Ed Long, a consultant hired by OOWD to discuss South Central being a pilot for a new program to help place people with disabilities into jobs. Madden suggested that a part time staff person be hired by the service provider to oversee the pilot. Mike asked for a budget and said he would look for the funding. Bleem made the motion to approve the pilot if funding could be secured for the additional staff. Pittman seconded the motion. Those voting “aye” were Holmes, Bleem, Lamebull, Day, Johnson, Henson, Kennedy, Wilkins, Bohannan, Freie, Gould, Pittman, Roggow, Stewart, Stoll and Williams. With no opposition, the motion carried.

## **XIV. Adjourn**

With no further business, Johnson announced that the next Special Executive Committee would meet November8, 2017 and the next full board meeting would be determined at the executive committee meeting. With no further business, the meeting was adjourned.

Lisa Williams  
Secretary

Trina Madden  
Executive Director

**APPENDICE E – CEDS BOARD**

**SOUTH CENTRAL OKLAHOMA WORKFORCE BOARD**

**BOARD OF DIRECTORS**

Wendy Bonhannan  
Department of Rehab. Services

Lourie Bleem  
Family Dollar Distribution  
Center

Roger Brown, II  
Oklahoma Building and  
Construction Trades Council

Shawn Freie  
F4 Land and Cattle

Tim Garrett  
Bank of Commerce

Krishella Day  
Goodwell Industries of Oklahoma  
and North Texas

Danny Hale  
Southwestern Medical Center

Brian Holmes  
Goodyear Tire & Rubber

Chearlene Johnson  
Johnson & Johnson

Angela Lamebull  
Workforce Kiowa Tribe

Thomas Miller  
Fort Sill Industrial Training

Melanie Wilkins  
Wilkins Health and Rehabilitation  
Community/Pathway Rehabilitation

Chis Pittman  
LaSill Aviation

Lyle Roggow  
Duncan Area Economic Development  
Foundation

Shane Bowers  
Cotton Electric Cooperative, Inc

Ken Gould  
Oklahoma Employment Security  
Commission

Cliff Stewart  
IBEW Local 1141 JATC

Susan Stoll  
Communication Workers of America

Kevin Henson  
Great Plains Technology Center

Lisa Williams  
Red River Technology Center

Jerry Kennedy  
Delaware Nations Industries

**APPENDICE F – ASCOG EXECUTIVE BOARD MINUTES**

**MINUTES**

**ASCOG EXECUTIVE COMMITTEE**

**6:30 P.M. THURSDAY JUNE 15, 2017**

**JERRY D. MORRIS BUSINESS & INDUSTRY SERVICE CENTER  
3300 W BOIS D’ARC DUNCAN, OK.**

**NOTICE OF THE MEETING WAS GIVEN BY LETTER TO THE STEPHENS COUNTY CLERK DATED DECEMBER 1, 2016. AGENDA WAS POSTED AT ASCOG, 802 MAIN, DUNCAN, OK.**

**IN ATTENDANCE**

J. C. Awtrey  
Terrie Blackwell  
Bo Cail  
Todd Churchman  
Jesse Cross  
Kyle Eastwood  
Shorty Foster  
Gaylon Gray  
Gerald R. Hayes  
Weston Hoodenpyle  
Ronny Nelson  
Johnny Owens  
Carlos Squires  
Terry Wyatt

Ralph Beard  
Bryce Bohot  
Johnny Carroll  
Robert Crews  
James Dorn  
Edward Eschiti  
Max Gallaway  
Mary Hasenmyer  
Dick Herrin  
Mike Lennier  
Gene Overton  
Royse Reagan  
Eddie Whitworth

**STAFF**

Ronnie Ward  
Perry Brinegar  
Robert Denard  
Nancy English  
Ken Jones  
Stan Rice  
Tom Zigler  
Steve Kelly

**ABSENT**

Dale Davis	Ron Dinger
Fred Fitch	Marcel Gigger
Randy McLemore	Terri Parton
Jerry Pettyjohn	Christy Rainey
Sammy Richardson	Jimmie Smith

The meeting was called to order by Shorty Foster, president.

Assistant Municipal Judge Gerald R. Hayes issued the Oath of Office to Kyle Eastwood, mayoral rep from Caddo County; Bryce Bohot, Jefferson county commissioner; and Todd Churchman, Stephens county commissioner.

The minutes of the March 16 board of trustees meeting were approved on motion by Dick Herrin and second by Bo Cail. Those voting “aye” were Awtrey, Beard, Blackwell, Cail, Carroll, Crews, Cross, Dorn, Eschiti, Foster, Gallaway, Hasenmyer, Hayes, Herrin, Hoodenpyle, Lennier, Nelson, Overton, Owens, Reagan, Squires, Whitworth and Wyatt.



The budget report was given by Robert Denard, director of resource management. We are still waiting on figures from the state agencies to complete the FY18 budget. For 2017, ASCOG expenses averaged \$159,000. Payroll and associated costs are \$127,700 monthly; non-payroll averages \$31,000.

Ronnie Ward advised the 2016 audit is completed through December. It is still on target to be completed by July.

An annual update of the CEDs is required by EDA in order for ASCOG to retain its EDD designation and to continue receiving funding from EDA. Tom Zigler presented the CEDs as recommended by the Community Economic Development staff. Gerald Hayes moved to accept the CEDs and was seconded by Dick Herrin. Those voting “aye” were Awtrey, Beard, Blackwell, Bohot, Cail, Carroll, Churchman, Crews, Cross, Dorn, Eastwood, Eschiti, Foster, Gallaway, Hasenmyer, Hayes, Herrin, Hoodenpyle, Lennier, Nelson, Overton, Owens, Reagan, Squires, Whitworth and Wyatt.

Tom Zigler discussed awarding the town of Randlett a 2017 REAP contract. Since the Department of Commerce has indicated there will be no further cuts this year effecting the 2017 REAP, ASCOG can fund \$45,000 to the town of Randlett to correct drainage problems. Robert Crews moved to fund the town of Randlett. The motion was seconded by Weston Hoodenpyle, and those voting “aye” were Awtrey, Beard, Blackwell, Bohot, Cail, Carroll, Churchman, Crews, Cross, Dorn, Eastwood, Eschiti, Foster, Gallaway, Hasenmyer, Hayes, Herrin, Hoodenpyle, Lennier, Nelson, Overton, Owens, Reagan, Squires, Whitworth and Wyatt.

There are two projects for 2016 that have not been started. They will be defunded if projects are not completed. The trustees discussed if a project was not completed, new applications could not be submitted for two years. All REAP projects should be completed by the end of 16 months.

Effective June 30, Centenary United Methodist Church (which has provided a rent-free space) is terminating their contract with Delta Nutrition. This will not impact the 28 home-delivered meals which will be provided by Lawton North. Red River Transportation has agreed to provide a daily bus route to the Patterson site which has the capacity to take in additional participants. The AAA Advisory Council has reviewed and approved this change. After discussion, Terry Wyatt moved and Dick Herrin seconded to approve the change. Those voting “aye” were Awtrey, Beard, Blackwell, Bohot, Cail, Carroll, Churchman, Crews, Cross, Dorn, Eastwood, Eschiti, Foster, Gallaway, Hasenmyer, Hayes, Herrin, Hoodenpyle, Lennier, Nelson, Overton, Owens, Reagan, Squires, Whitworth and Wyatt.

Ken Jones discussed the Area Ombudsman Program Assurance which the state has mandated all trustees must sign which was formerly signed by the executive director and AAA director. It is now required that all trustees must sign stating they have no conflict of interest.

CENA funding will remain the same as last year.

Title III funding will remain the same as last year.

Ronnie Ward advised ASCOG will start using electronic transfers for payment of travel.

ASCOG dues are \$.05875 per capita. A committee will be appointed to look at the dues structure.

Staff directors updated the trustees on their activities.

The July executive committee meeting is July 20 and there is no meeting in August.

There being no further business, the meeting was adjourned.

Edward Eschiti – Secretary

Ronnie Ward – Executive Director

**APPENDICE G – LIST OF ASCOG BOARD OF TRUSTEES**

**CADDO**

<b>Randy McLemore</b> P O Box 1427 Anadarko, OK 73005 CH: 405.247.3105 CB: 405.247.5321 Cell: 405.933.1500 <a href="mailto:caddocounty@yahoo.com">caddocounty@yahoo.com</a>	<b>Kyle Eastwood</b> P O Box 647 Anadarko, OK 73005 O: 405.247.2481 Cell: 405.247.3296 <a href="mailto:kyle@westernoklaw.com">kyle@westernoklaw.com</a>	<b>Carlos Squires</b> RR1 Box 101 Carnegie, OK 73015 CD: 405.643.5102 Cell: 580.774.9500	<b>Robert Crews *</b> P O Box 307 Apache, OK 73006 Cell: 580.695.4671 <a href="mailto:carolcrews@pldi.net">carolcrews@pldi.net</a>
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**COMANCHE**

<b>Johnny Owens</b> 315 SW 5 <sup>th</sup> Street Lawton, OK 73501 CH: 580.353.3717 Cell: 580.678.0884 <a href="mailto:johnny.owens@comanchecounty.us">johnny.owens@comanchecounty.us</a>	<b>Dick Herrin * 2<sup>nd</sup> VP</b> 2025 East Drive Fletcher, OK 73541 CH: 580.549.6550 Cell: 580.695.3441 <a href="mailto:dh9743@att.com">dh9743@att.com</a>	<b>Jerry Pettijohn</b> 14322 NE 225th Fletcher, OK 73541 CD: 580.353.0532 Cell: 80.695.3737	<b>Johnny Carroll</b> P O Box 6916 Lawton, OK 73506 Cell: 918.638.0237 <a href="mailto:carroll.johnny@gmail.com">carroll.johnny@gmail.com</a>
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**COTTON**

<b>Edward Eschiti * Sec</b> 301 N Broadway Walters, OK 73572 CB: 580.875.3852 Cell: 580.512.7688 <a href="mailto:cottoncodist1@att.net">cottoncodist1@att.net</a>	<b>Ron Dinger</b> P O Box 144 Devol, OK 73531 H: 580.299.3393 Cell: 940.631.4664 <a href="mailto:arriva48@aol.com">arriva48@aol.com</a>	<b>Weston Hoodenpyle</b> 176376N 2690 Road Walters, OK 73572 CD: 580.875.2323 Cell: 580.585.1881	<b>Gerald R. Hayes</b> 622 Washington Street Walters, OK 73572 H: 580.875.2074 Cell: 580.591.1135 <a href="mailto:grhayes@martineer.net">grhayes@martineer.net</a>
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**GRADY**

<b>Ralph Beard*</b> 326 W Choctaw Chickasha, OK 73018 CB: 405.224.2184 Cell: 580.861.2547 <a href="mailto:gradycountycommissioner@yahoo.com">gradycountycommissioner@yahoo.com</a>	<b>Christie Rainey</b> P O Box 164 Pocasset, OK 73079 H: 405.459.6737 Cell: 405.320.0032	<b>Gene Overton</b> PO Box 544 Minco, OK 73059 CD: 405.224.2172 Cell: 405.808.7435 <a href="mailto:balermanok@att.net">balermanok@att.net</a>	<b>Mike Lennier</b> 1328 CR 11350 Chickasha, OK 73018 Cell: 405.574.5218 H: 405.224.2504 <a href="mailto:melennier@yahoo.com">melennier@yahoo.com</a>
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**JEFFERSON**

<b>Bryce Bohot</b> 220 N Main Waurika, OK 73573 CH: 580.228.2241 CB: 580.228.2303 Cell: 580.736.3088 <a href="mailto:jeffersoncommish@sbcglobel.net">jeffersoncommish@sbcglobel.net</a>	<b>Terri Blackwell</b> PO Box 565 Ringling, OK 73456 CH: 580.228.2713 Cell: 580.662.2386 <a href="mailto:townofringling@yahoo.com">townofringling@yahoo.com</a> ell2: 580.465.1858	<b>Royse Reagan 1st VP *</b> 21616 E 2110 Road Terral, OK 73569 CD: 580.228.2760 H: 580.437.2544 Cell: 580.467.1526 <a href="mailto:reagoil@aol.com">reagoil@aol.com</a>	<b>J. C. Awtrey</b> P O Box 418 Ringling, OK 73456 Cell: 580.465.0060
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**MC CLAIN**

<b>Charles Foster * Pres</b> P O Box 629 Purcell, OK 73080 CB: 405.485.3388 H: 405.485.2109 Cell: 405.620.6610 <a href="mailto:mcdist3@pldi.net">mcdist3@pldi.net</a>	<b>Marion "Bo" Cail</b> P O Box 263 Byars, OK 74831 CH: 405.783.4255 Cell: 405.650.4469 Fax: 405.783.4444 <a href="mailto:boandmarla@gmail.com">boandmarla@gmail.com</a>	<b>Gaylon Gray</b> 1222 Cambridge Cir. Purcell, OK 73080 CD: 405.527.3452 H: 405.527.7182 Cell: 405.642.3513 <a href="mailto:gandjgray@hotmail.com">gandjgray@hotmail.com</a>	<b>Ronnie Nelson</b> 100 East Center Road Goldsby, OK 73093 O: 405.288.6675 Cell: 405.570.8399 <a href="mailto:ronnynelson@townofgoldsbys.com">ronnynelson@townofgoldsbys.com</a>
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**COUNTY COMM**

**MAYORAL REP**

**CONSERVATION DIR**

**CITIZEN-AT-LARGE**

**STEPHENS**

**Todd Churchman**  
101 S 11<sup>th</sup> Room 200  
Duncan, OK 73583  
CH: 580.255.4503  
CB: 580.255.6636  
Cell: 580.467.6966  
[stcocom@cableone.net](mailto:stcocom@cableone.net)

**Sammy Richardson**  
3703 Hiway 29  
Marlow, OK 73055  
CH: 580.658.2709  
Cell: 580.467.8267  
[richardsonfarms@rocketmail.com](mailto:richardsonfarms@rocketmail.com)

**Max Gallaway\* Tr Dale Davis**  
Rt. 2 Box 157E RR2 Box 182-A  
Marlow, OK 73055 Marlow, OK 73055  
Cell: 580.467.1857 H: 580.255.8534  
[maxgallaway@gmail.com](mailto:maxgallaway@gmail.com) [dpa45@outlook.com](mailto:dpa45@outlook.com)

**TILLMAN**

**Jimmie Smith**  
21532 County Road  
Tipton, OK 73570  
CH: 580.335.2156  
CB 580.335.3421  
Cell: 580.471.3398  
[jcamp@pldi.net](mailto:jcamp@pldi.net)

**Eddie Whitworth**  
P O Box 399  
Frederick, OK 73542  
CH: 580.335.7551  
O: 580.335.2590

**Terry Wyatt\***  
23007 Crew 184  
Hollister, OK 73551  
CD: 580.335.3630  
H: 580.335.5442  
Cell: 580.335.1907  
[wyatt@pldi.net](mailto:wyatt@pldi.net)

**Mary Hasenmyer**  
1021 W 7th  
Grandfield, OK 73546  
Cell: 580.335.1384  
H: 580.479.3204  
[m\\_hasenmyer@hotmail.com](mailto:m_hasenmyer@hotmail.com)

**LAWTON**

**Fred Fitch**  
Mayor of Lawton  
212 SW 9<sup>th</sup>  
Lawton, OK 73501-3944  
CH: 580.581.4792  
[ffitch@cityoflawton.ok.us](mailto:ffitch@cityoflawton.ok.us)

**MINORITY REP**

**James Dorn**  
Caddo/Grady Counties  
P O Box 211  
Chickasha, OK 73023-0211  
H: 405.224.0797  
Cell: 405.274.5263

**TRIBAL REP**

**Terri Parton**  
WCD Tribal Group  
PO Box 729  
Anadarko, OK 73005  
O: 405.247.8601  
[terri.parton@wichitatribe.com](mailto:terri.parton@wichitatribe.com)

**Jesse R. Cross \***  
Comanche County  
6302 SW Oakmont  
Lawton, OK 73015  
O: 580.647.2152  
[jcross@redriverst.com](mailto:jcross@redriverst.com)

KCA Tribal Group  
P O Box 885  
Lawton, OK 73502  
O: 580.248.6300  
[kcailus@sbcglobal.net](mailto:kcailus@sbcglobal.net)

**Pedro S. Guevara**  
Cotton/Jefferson/Tillman  
P O Box 121  
Tipton, OK 73570-0121  
H: 580.667.5424  
Cell: 580.471.5522

**Marcel Gigger**  
McClain/Stephens  
1206 S. 3<sup>rd</sup>  
Duncan, OK 73533  
H: 580.252.3931  
Cell: 580.255.6954

\* member of executive committee

**APPENDICE H – LETTER OF CONCURRENCE**

**Board of County Commissioners**

CADDO COUNTY COURTHOUSE

Post Office Box 1427 • Anadarko, Oklahoma 73005  
Telephone: 405/247-3105

BENNY BOWLING  
District I  
LOOKEBA BARN  
405/457-6373

RANDY McEMORE  
District II  
ANADARKO BARN  
405/247-5321

BRENT KINDER  
District III  
CARNEGIE BARN  
580/654-2294

July 21, 2017

Charles Foster, President  
Association of South Central Oklahoma Governments  
PO Box 1647  
Duncan, Oklahoma 73534


Re: 2017 CEDS

Dear Mr. Foster:

The Board of Caddo County Commissioners actively participates in the Association of South Central Oklahoma Governments (ASCOG) and its programs. Please accept our pledge of continued support for ASCOG's development activities.

We wish it known that we have adopted the Comprehensive Economic Development Strategy (CEDS) of the ASCOG Economic Development District for continued use as the CEDS document for Caddo County. In addition, we support ASCOG's efforts in the field of industrial development as an important element in the overall economic development process of our area.

Sincerely,

  
\_\_\_\_\_  
Chairman  
Board of County Commissioners  
Caddo County, Oklahoma



# Board of County Commissioners

Gail Turner  
District 1

Johnny Owens  
District 2

Don Hawthorne  
District 3

July 21, 2017

Charles Foster, President  
Association of South Central Oklahoma Governments  
P.O. Box 1647  
Duncan, Oklahoma 73534

Re: 2017 CEDS

Dear Mr. Foster:

The Board of Comanche County Commissioners actively participates in the Association of South Central Oklahoma Governments (ASCOG) and its programs. Please accept our pledge of continued support for ASCOG's development activities.

We wish it known that we have adopted the Comprehensive Economic Development Strategy (CEDS) of the ASCOG Economic Development District for continued use as the CEDS document for Comanche County. In addition, we support ASCOG's efforts in the field of industrial development as an important element in the overall economic development process of our area.

Sincerely,

Chairman  
Board of County Commissioners  
Comanche County, Oklahoma

COTTON COUNTY BOARD OF COMMISSIONERS  
COTTON COUNTY COURTHOUSE, 301 NORTH BROADWAY  
WALTERS, OKLAHOMA 73572-1271  
Phone (580) 875-3026

July 31, 2017

Mr. Charles Foster, President  
Association of South Central  
Oklahoma Governments  
P.O. Box 1647  
Duncan, OK 73534-1647

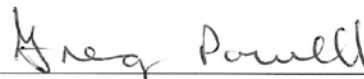
RE: 2017 CEDS

Dear Mr. Foster:

The Board of Cotton County Commissioners actively participates in the Association of South Central Oklahoma Governments (ASCOG) and its programs. Please accept our pledge of continued support for ASCOG's development activities.

We wish it known that we have adopted the Comprehensive Economic Development Strategy (CEDS) of the ASCOG Economic Development District for continued use as the CEDS document for Cotton County. In addition, we support ASCOG's efforts in the field of industrial development as an important element in the overall economic development process of our area.

Sincerely,



Greg Powell, Chairman  
Board of County Commissioners  
Cotton County, Oklahoma

Edward Eschiti  
District #1 - Walters  
(580) 875 - 3852

Ricky Vardell  
District #2 - Temple  
(580) 342 - 6704

Greg Powell  
District #3 - Randlett  
(580) 281 - 3611

DISTRICT NO. 1  
**WINDLE HARDY**  
405-381-3272  
TUTTLE, OKLAHOMA 73089

DISTRICT NO. 2  
**KIRK L. PAINTER**  
405-224-2184  
CHICKASHA, OKLAHOMA 73018

DISTRICT NO. 3  
**RALPH BEARD**  
580-476-3577  
RUSH SPRINGS, OKLAHOMA 73082

OFFICE OF  
*County Commissioners*

GRADY COUNTY, OKLAHOMA  
PHONE: 224-5211  
326 W. CHOCTAW - CHICKASHA, OKLAHOMA 73018

July 21, 2017

Charles Foster, President  
Association of South Central Oklahoma Governments  
PO Box 1647  
Duncan, Oklahoma 73534

Re: 2017 CEDS

Dear Mr. Foster:

The Board of Grady County Commissioners actively participates in the Association of South Central Oklahoma Governments (ASCOG) and its programs. Please accept our pledge of continued support for ASCOG's development activities.

We wish it known that we have adopted the Comprehensive Economic Development Strategy (CEDS) of the ASCOG Economic Development District for continued use as the CEDS document for Grady County. In addition, we support ASCOG's efforts in the field of industrial development as an important element in the overall economic development process of our area.

Sincerely,



Chairman  
Board of County Commissioners  
Grady County, Oklahoma



20-2017-2018

BOARD OF COUNTY COMMISSIONERS  
**JEFFERSON COUNTY**  
220 NORTH MAIN STREET, ROOM #101  
WAURIKA, OKLAHOMA 73573  
Phone: 1(580)228-2241 / Fax: 1(580)228-3418

**RESOLUTION**

STATE OF OKLAHOMA  
COUNTY OF JEFFERSON

WHEREAS, on the 31<sup>st</sup> day of July 2017, the Board of County Commissioners of Jefferson County met in regular session with the following members present:

Ricky Martin, Chairman  
Ty Phillips, Member  
Bryce Bohot, Member

Motion was made to add Marcey Howell as Receiving Officer and remove Ernie Morgan as Receiving Officer for District #3.

Dated this 31<sup>st</sup> day of July, 2017.

**BOARD OF COUNTY COMMISSIONERS**

  
\_\_\_\_\_  
Ricky Martin, Chairman

  
\_\_\_\_\_  
Ty Phillips, Member

  
\_\_\_\_\_  
Bryce Bohot, Member



ATTEST: 

County Clerk

**-Benny McGowen, District 1-**  
405/449-3355

**-Wilson Lyles, District 2-**  
405/527-2040

**-Charles Foster, District 3-**  
405/485-3388

**BOARD OF COUNTY COMMISSIONERS**

**-McCLAIN COUNTY-**

**PO Box 629, Purcell Oklahoma 73080**  
405/527-3117

July 31, 2017

Charles Foster, President  
Association of South Central Oklahoma Governments  
PO Box 1647  
Duncan, Oklahoma 73534

RE: 2017 CEDS

Dear Mr. Foster:

The Board of McClain County Commissioners actively participates in the Association of South Central Oklahoma Governments (ASCOG) and its programs. Please accept our pledge of continued support for ASCOG's development activities.

We wish it known that we have adopted the Comprehensive Economic Development Strategy (CEDS) of the ASCOG Economic Development District for continued use as the CEDS document for McClain County. In addition, we support ASCOG's efforts in the field of industrial development as an important element in the overall economic development process of our area.

Sincerely,



Charles Foster, Chairman  
Board of County Commissioners  
McClain County, Oklahoma

DAVID MCCARLEY  
DISTRICT ONE

TODD CHURCHMAN  
DISTRICT TWO

DEE BOWEN  
DISTRICT THREE

## STEPHENS COUNTY COMMISSIONERS

101 SOUTH 11<sup>TH</sup> STREET, ROOM 200  
DUNCAN, OKLAHOMA 73533  
580-255-4193 FAX 580-255-1771

July 21, 2017

Charles Foster, President  
Association of South Central Oklahoma Governments  
PO Box 1647  
Duncan, Oklahoma 73534

Re: 2017 CEDS

Dear Mr. Foster:

The Board of Stephens County Commissioners actively participates in the Association of South Central Oklahoma Governments (ASCOG) and its programs. Please accept our pledge of continued support for ASCOG's development activities.

We wish it known that we have adopted the Comprehensive Economic Development Strategy (CEDS) of the ASCOG Economic Development District for continued use as the CEDS document for Stephens County. In addition, we support ASCOG's efforts in the field of industrial development as an important element in the overall economic development process of our area.

Sincerely,



Chairman  
Board of County Commissioners  
Stephens County, Oklahoma



**TILLMAN COUNTY COMMISSIONERS**  
**P.O. BOX 992**  
**FREDERICK, OK 73542**  
**PHONE (580) 335-3421 FAX (580) 335-3795**

July 21, 2017

Charles Foster, President  
Association of South Central Oklahoma Governments  
PO Box 1647  
Duncan, Oklahoma 73534

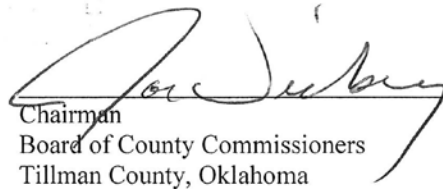
Re: 2017 CEDS

Dear Mr. Foster:

The Board of Tillman County Commissioners actively participates in the Association of South Central Oklahoma Governments (ASCOG) and its programs. Please accept our pledge of continued support for ASCOG's development activities.

We wish it known that we have adopted the Comprehensive Economic Development Strategy (CEDS) of the ASCOG Economic Development District for continued use as the CEDS document for Tillman County. In addition, we support ASCOG's efforts in the field of industrial development as an important element in the overall economic development process of our area.

Sincerely,

  
Chairman  
Board of County Commissioners  
Tillman County, Oklahoma